FEC FORM 3X

REPORT OF RECEIPTS AND DISBURSEMENTS

For Other Than An Authorized Committee

Office Use Only

1. NAME OF COMMITTEE (in full) — **TYPE OR PRINT ▼** — Example: If typing, type over the lines. 12FE4M5

Emergent BioSolutions Inc. Employees PAC

ADDRESS (number and street) ▼ 300 Professional Drive, Suite 400

☐ Check if different than previously reported. (ACC)

Gaithersburg | MD | 20879 –

2. **FEC IDENTIFICATION NUMBER ▼** C C00380303

CITY ▲ | STATE ▲ | ZIP CODE ▲

3. IS THIS REPORT ☒ NEW (N) **OR** ☐ AMENDED (A)

4. TYPE OF REPORT

(Choose One)

(a) Quarterly Reports:

- ☐ April 15 Quarterly Report (Q1)
- ☐ July 15 Quarterly Report (Q2)
- ☐ October 15 Quarterly Report (Q3)
- ☐ January 31 Year-End Report (YE)
- ☐ July 31 Mid-Year Report (Non-election Year Only) (MY)
- ☐ Termination Report (TER)

(b) Monthly Report Due On:

- ☐ Feb 20 (M2)
- ☐ Mar 20 (M3)
- ☐ Apr 20 (M4)
- ☐ May 20 (M5)
- ☐ Jun 20 (M6)
- ☐ Jul 20 (M7)
- ☐ Aug 20 (M8)
- ☒ Sep 20 (M9)
- ☐ Oct 20 (M10)
- ☐ Nov 20 (M11) (Non-Election Year Only)
- ☐ Dec 20 (M12) (Non-Election Year Only)
- ☐ Jan 31 (YE)

(c) 12-Day **PRE**-Election Report for the: ☐ Primary (12P) ☐ General (12G) ☐ Runoff (12R) ☐ Convention (12C) ☐ Special (12S)

Election on M M / D D / Y Y Y Y in the State of

(d) 30-Day **POST**-Election Report for the: ☐ General (30G) ☐ Runoff (30R) ☐ Special (30S)

Election on M M / D D / Y Y Y Y in the State of

5. Covering Period 08 / 01 / 2026 through 08 / 31 / 2026

I certify that I have examined this Report and to the best of my knowledge and belief it is true, correct and complete.

Type or Print Name of Treasurer: Hanpeter, Elizabeth, , ,

Signature of Treasurer: *Hanpeter, Elizabeth, , ,* Date: 09 / 17 / 2026

NOTE: Submission of false, erroneous, or incomplete information may subject the person signing this Report to the penalties of 52 U.S.C. § 30109.

Office Use Only							

SUMMARY PAGE
OF RECEIPTS AND DISBURSEMENTS

FEC **Form 3X** (Rev. 05/2016)

Write or Type Committee Name

Emergent BioSolutions Inc. Employees PAC

Report Covering the Period: From: 08 / 01 / 2026 To: 08 / 31 / 2026

	COLUMN A This Period	COLUMN B Calendar Year-to-Date
6. (a) Cash on Hand January 1, 2026		35818.06
(b) Cash on Hand at Beginning of Reporting Period	26767.78	
(c) Total Receipts (from Line 19)	1608.11	16593.83
(d) Subtotal (add Lines 6(b) and 6(c) for Column A and Lines 6(a) and 6(c) for Column B)	28375.89	52411.89
7. Total Disbursements (from Line 31)	12.00	24048.00
8. Cash on Hand at Close of Reporting Period (subtract Line 7 from Line 6(d))	28363.89	28363.89
9. Debts and Obligations Owed **TO** the Committee (Itemize all on Schedule C and/or Schedule D)	0.00	
10. Debts and Obligations Owed **BY** the Committee (Itemize all on Schedule C and/or Schedule D)	0.00	

☒ This committee has qualified as a multicandidate committee. (see FEC FORM 1M)

For further information, contact the Federal Election Commission at 800-424-9530 or visit www.fec.gov

DETAILED SUMMARY PAGE
of Receipts

FEC **Form 3X** (Rev. 05/2016)

Write or Type Committee Name

Emergent BioSolutions Inc. Employees PAC

Report Covering the Period: From: 08 / 01 / 2026 To: 08 / 31 / 2026

I. Receipts	COLUMN A Total This Period	COLUMN B Calendar Year-to-Date
11. Contributions (other than loans) From:		
(a) Individuals/Persons Other Than Political Committees		
(i) Itemized (use Schedule A)	1363.81	11229.86
(ii) Unitemized	244.30	5363.97
(iii) TOTAL (add Lines 11(a)(i) and (ii)) ▶	1608.11	16593.83
(b) Political Party Committees	0.00	0.00
(c) Other Political Committees (such as PACs)	0.00	0.00
(d) Total Contributions (add Lines 11(a)(iii), (b), and (c)) (Carry Totals to Line 33, page 5) ▶	1608.11	16593.83
12. Transfers From Affiliated/Other Party Committees	0.00	0.00
13. All Loans Received	0.00	0.00
14. Loan Repayments Received	0.00	0.00
15. Offsets To Operating Expenditures (Refunds, Rebates, etc.) (Carry Totals to Line 37, page 5)	0.00	0.00
16. Refunds of Contributions Made to Federal Candidates and Other Political Committees	0.00	0.00
17. Other Federal Receipts (Dividends, Interest, etc.)	0.00	0.00
18. Transfers from Non-Federal and Levin Funds		
(a) Non-Federal Account (from Schedule H3)	0.00	0.00
(b) Levin Funds (from Schedule H5)	0.00	0.00
(c) Total Transfers (add 18(a) and 18(b))	0.00	0.00
19. Total Receipts (add Lines 11(d), 12, 13, 14, 15, 16, 17, and 18(c)) ▶	1608.11	16593.83
20. Total Federal Receipts (subtract Line 18(c) from Line 19) ▶	1608.11	16593.83

DETAILED SUMMARY PAGE
of Disbursements

II. Disbursements	COLUMN A Total This Period	COLUMN B Calendar Year-to-Date
21. Operating Expenditures:		
(a) Allocated Federal/Non-Federal Activity (from Schedule H4)		
(i) Federal Share	0.00	0.00
(ii) Non-Federal Share	0.00	0.00
(b) Other Federal Operating Expenditures	12.00	48.00
(c) Total Operating Expenditures (add 21(a)(i), (a)(ii), and (b)) ▶	12.00	48.00
22. Transfers to Affiliated/Other Party Committees	0.00	0.00
23. Contributions to Federal Candidates/Committees and Other Political Committees	0.00	24000.00
24. Independent Expenditures (use Schedule E)	0.00	0.00
25. Coordinated Party Expenditures (52 U.S.C. § 30116(d)) (use Schedule F)	0.00	0.00
26. Loan Repayments Made	0.00	0.00
27. Loans Made	0.00	0.00
28. Refunds of Contributions To:		
(a) Individuals/Persons Other Than Political Committees	0.00	0.00
(b) Political Party Committees	0.00	0.00
(c) Other Political Committees (such as PACs)	0.00	0.00
(d) Total Contribution Refunds (add Lines 28(a), (b), and (c)) ▶	0.00	0.00
29. Other Disbursements (Including Non-Federal Donations)	0.00	0.00
30. Federal Election Activity (52 U.S.C. § 30101(20))		
(a) Allocated Federal Election Activity (from Schedule H6)		
(i) Federal Share	0.00	0.00
(ii) "Levin" Share	0.00	0.00
(b) Federal Election Activity Paid Entirely With Federal Funds	0.00	0.00
(c) Total Federal Election Activity (add Lines 30(a)(i), 30(a)(ii) and 30(b)) ▶	0.00	0.00
31. Total Disbursements (add Lines 21(c), 22, 23, 24, 25, 26, 27, 28(d), 29 and 30(c))	12.00	24048.00
32. Total Federal Disbursements (subtract Line 21(a)(ii) and Line 30(a)(ii) from Line 31) ▶	12.00	24048.00

DETAILED SUMMARY PAGE
of Disbursements

III. Net Contributions/ Operating Expenditures	COLUMN A Total This Period	COLUMN B Calendar Year-to-Date
33. Total Contributions (other than loans) (from Line 11(d), page 3)	1608.11	16593.83
34. Total Contribution Refunds (from Line 28(d))	0.00	0.00
35. Net Contributions (other than loans) (subtract Line 34 from Line 33)	1608.11	16593.83
36. Total Federal Operating Expenditures (add Line 21(a)(i) and Line 21(b)) ▶	12.00	48.00
37. Offsets to Operating Expenditures (from Line 15, page 3)	0.00	0.00
38. Net Operating Expenditures (subtract Line 37 from Line 36) ▶	12.00	48.00

Image# 202609179904276713

SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS

Use separate schedule(s) for each category of the Detailed Summary Page

FOR LINE NUMBER: (check only one)
PAGE 6 OF 15

☒ 11a ☐ 11b ☐ 11c ☐ 12 ☐ 13 ☐ 14 ☐ 15 ☐ 16 ☐ 17

Any information copied from such Reports and Statements may not be sold or used by any person for the purpose of soliciting contributions or for commercial purposes, other than using the name and address of any political committee to solicit contributions from such committee.

NAME OF COMMITTEE (In Full)
Emergent BioSolutions Inc. Employees PAC

A. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Arnold, Lindsey, G, ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): Sr Director Public Affairs and Polic

Receipt For: ☐ Primary ☐ General ☐ Other (specify) ▼

Aggregate Year-to-Date ▼: 510.00

Date of Receipt: 08 / 14 / 2026
Transaction ID : A2026-1784834

Amount of Each Receipt this Period: 30.00

☐ Memo Item

B. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Arnold, Lindsey, G, ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): Sr Director Public Affairs and Polic

Receipt For: ☐ Primary ☐ General ☐ Other (specify) ▼

Aggregate Year-to-Date ▼: 540.00

Date of Receipt: 08 / 28 / 2026
Transaction ID : A2026-1784868

Amount of Each Receipt this Period: 30.00

☐ Memo Item

C. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Ashton, Michael, E, ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): Director IT Infrastructure Technical S

Receipt For: ☐ Primary ☐ General ☐ Other (specify)

Aggregate Year-to-Date ▼: 510.00

Date of Receipt: 08 / 14 / 2026
Transaction ID : A2026-1784850

Amount of Each Receipt this Period: 30.00

☐ Memo Item

SUBTOTAL of Receipts This Page (optional) ▶ 90.00

TOTAL This Period (last page this line number only) ▶

Image# 202609179904276714

SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS

Use separate schedule(s) for each category of the Detailed Summary Page

FOR LINE NUMBER: (check only one)
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☒ 11a ☐ 11b ☐ 11c ☐ 12
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NAME OF COMMITTEE (In Full)
Emergent BioSolutions Inc. Employees PAC

A. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Ashton, Michael, E, ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): Director IT Infrastructure Technical S

Receipt For: ☐ Primary ☐ General ☐ Other (specify) ▼

Aggregate Year-to-Date ▼: 540.00

Date of Receipt: 08 / 28 / 2026
Transaction ID : A2026-1784884

Amount of Each Receipt this Period: 30.00

☐ Memo Item

B. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Barnes, Scott, E, ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): Sr Director Government Affairs

Receipt For: ☐ Primary ☐ General ☐ Other (specify) ▼

Aggregate Year-to-Date ▼: 850.00

Date of Receipt: 08 / 14 / 2026
Transaction ID : A2026-1784837

Amount of Each Receipt this Period: 50.00

☐ Memo Item

C. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Barnes, Scott, E, ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): Sr Director Government Affairs

Receipt For: ☐ Primary ☐ General ☐ Other (specify)

Aggregate Year-to-Date ▼: 900.00

Date of Receipt: 08 / 28 / 2026
Transaction ID : A2026-1784871

Amount of Each Receipt this Period: 50.00

☐ Memo Item

SUBTOTAL of Receipts This Page (optional) ▶ 130.00

TOTAL This Period (last page this line number only) ▶

Image# 202609179904276715

SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS

Use separate schedule(s) for each category of the Detailed Summary Page

FOR LINE NUMBER: (check only one)
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NAME OF COMMITTEE (In Full)
Emergent BioSolutions Inc. Employees PAC

A. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
de los Santos, Eric, C, ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): Assistant General Counsel

Receipt For:
- [ ] Primary
- [ ] General
- [ ] Other (specify) ▼

Aggregate Year-to-Date ▼: 225.00

Date of Receipt: 08 / 28 / 2026
Transaction ID : A2026-1784869

Amount of Each Receipt this Period: 25.00

- [ ] Memo Item

B. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Fitting, Matthew, C, ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): Director Government Affairs

Receipt For:
- [ ] Primary
- [ ] General
- [ ] Other (specify) ▼

Aggregate Year-to-Date ▼: 725.00

Date of Receipt: 08 / 14 / 2026
Transaction ID : A2026-1784836

Amount of Each Receipt this Period: 50.00

- [ ] Memo Item

C. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Fitting, Matthew, C, ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): Director Government Affairs

Receipt For:
- [ ] Primary
- [ ] General
- [ ] Other (specify)

Aggregate Year-to-Date ▼: 775.00

Date of Receipt: 08 / 28 / 2026
Transaction ID : A2026-1784870

Amount of Each Receipt this Period: 50.00

- [ ] Memo Item

SUBTOTAL of Receipts This Page (optional) ▶ 125.00

TOTAL This Period (last page this line number only) ▶

Image# 202609179904276716

SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS

Use separate schedule(s) for each category of the Detailed Summary Page

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NAME OF COMMITTEE (In Full)
Emergent BioSolutions Inc. Employees PAC

A. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Frech, Christopher, , ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): Executive Advisor Government Affairs

Receipt For: ☐ Primary ☐ General ☐ Other (specify) ▼

Aggregate Year-to-Date ▼: 3269.10

Date of Receipt: 08 / 14 / 2026
Transaction ID : A2026-1784842

Amount of Each Receipt this Period: 192.30

☐ Memo Item

B. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Frech, Christopher, , ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): Executive Advisor Government Affairs

Receipt For: ☐ Primary ☐ General ☐ Other (specify) ▼

Aggregate Year-to-Date ▼: 3461.40

Date of Receipt: 08 / 28 / 2026
Transaction ID : A2026-1784876

Amount of Each Receipt this Period: 192.30

☐ Memo Item

C. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Hartzel, William, J, ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): SVP Manufacturing and BioServices

Receipt For: ☐ Primary ☐ General ☐ Other (specify)

Aggregate Year-to-Date ▼: 510.00

Date of Receipt: 08 / 14 / 2026
Transaction ID : A2026-1784852

Amount of Each Receipt this Period: 30.00

☐ Memo Item

SUBTOTAL of Receipts This Page (optional) ▶ 414.60

TOTAL This Period (last page this line number only) ▶

Image# 202609179904276717

SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS

Use separate schedule(s) for each category of the Detailed Summary Page

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NAME OF COMMITTEE (In Full)
Emergent BioSolutions Inc. Employees PAC

A. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Hartzel, William, J, ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): SVP Manufacturing and BioServices

Receipt For: ☐ Primary ☐ General ☐ Other (specify) ▼

Aggregate Year-to-Date ▼: 540.00

Date of Receipt: 08 / 28 / 2026
Transaction ID : A2026-1784886

Amount of Each Receipt this Period: 30.00

☐ Memo Item

B. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Hellmer, Assal, S, ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): VP Communications

Receipt For: ☐ Primary ☐ General ☐ Other (specify) ▼

Aggregate Year-to-Date ▼: 1020.83

Date of Receipt: 08 / 14 / 2026
Transaction ID : A2026-1784831

Amount of Each Receipt this Period: 60.21

☐ Memo Item

C. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Hellmer, Assal, S, ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): VP Communications

Receipt For: ☐ Primary ☐ General ☐ Other (specify)

Aggregate Year-to-Date ▼: 1081.04

Date of Receipt: 08 / 28 / 2026
Transaction ID : A2026-1784866

Amount of Each Receipt this Period: 60.21

☐ Memo Item

SUBTOTAL of Receipts This Page (optional) ▶ 150.42

TOTAL This Period (last page this line number only) ▶

Image# 202609179904276718

SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS

Use separate schedule(s) for each category of the Detailed Summary Page

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NAME OF COMMITTEE (In Full)
Emergent BioSolutions Inc. Employees PAC

A. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Ionin, Boris, , ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): Sr Director PDTL

Receipt For: ☐ Primary ☐ General ☐ Other (specify) ▼

Aggregate Year-to-Date ▼: 294.10

Date of Receipt: 08 / 14 / 2026
Transaction ID : A2026-1784853

Amount of Each Receipt this Period: 17.30

☐ Memo Item

B. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Ionin, Boris, , ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): Sr Director PDTL

Receipt For: ☐ Primary ☐ General ☐ Other (specify) ▼

Aggregate Year-to-Date ▼: 311.40

Date of Receipt: 08 / 28 / 2026
Transaction ID : A2026-1784887

Amount of Each Receipt this Period: 17.30

☐ Memo Item

C. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Lindahl, Richard, S, ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): EVP and Chief Financial Officer

Receipt For: ☐ Primary ☐ General ☐ Other (specify)

Aggregate Year-to-Date ▼: 653.82

Date of Receipt: 08 / 14 / 2026
Transaction ID : A2026-1784848

Amount of Each Receipt this Period: 38.46

☐ Memo Item

SUBTOTAL of Receipts This Page (optional) ▶ 73.06

TOTAL This Period (last page this line number only) ▶

Image# 202609179904276719

SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS

Use separate schedule(s) for each category of the Detailed Summary Page

FOR LINE NUMBER: (check only one)
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☒ 11a ☐ 11b ☐ 11c ☐ 12 ☐ 13 ☐ 14 ☐ 15 ☐ 16 ☐ 17

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NAME OF COMMITTEE (In Full)
Emergent BioSolutions Inc. Employees PAC

A. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Lindahl, Richard, S, ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): EVP and Chief Financial Officer

Receipt For: ☐ Primary ☐ General ☐ Other (specify) ▼

Aggregate Year-to-Date ▼: 692.28

Date of Receipt: 08 / 28 / 2026
Transaction ID : A2026-1784882

Amount of Each Receipt this Period: 38.46

☐ Memo Item

B. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Lochetto, Melissa, H, ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): Manager Tax

Receipt For: ☐ Primary ☐ General ☐ Other (specify) ▼

Aggregate Year-to-Date ▼: 1036.88

Date of Receipt: 08 / 14 / 2026
Transaction ID : A2026-1784833

Amount of Each Receipt this Period: 61.15

☐ Memo Item

C. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Odell, Darrell, G, ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): Director IT End User Services

Receipt For: ☐ Primary ☐ General ☐ Other (specify)

Aggregate Year-to-Date ▼: 425.00

Date of Receipt: 08 / 14 / 2026
Transaction ID : A2026-1784849

Amount of Each Receipt this Period: 25.00

☐ Memo Item

SUBTOTAL of Receipts This Page (optional) ▶ 124.61

TOTAL This Period (last page this line number only) ▶

Image# 202609179904276720

SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS

Use separate schedule(s) for each category of the Detailed Summary Page

FOR LINE NUMBER: (check only one)
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NAME OF COMMITTEE (In Full)
Emergent BioSolutions Inc. Employees PAC

A. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Odell, Darrell, G, ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): Director IT End User Services

Receipt For: ☐ Primary ☐ General ☐ Other (specify) ▼

Aggregate Year-to-Date ▼: 450.00

Date of Receipt: 08 / 28 / 2026
Transaction ID : A2026-1784883

Amount of Each Receipt this Period: 25.00

☐ Memo Item

B. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Pepin, Michelle, N, ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): SVP Human Resources and CHRO

Receipt For: ☐ Primary ☐ General ☐ Other (specify) ▼

Aggregate Year-to-Date ▼: 522.92

Date of Receipt: 08 / 14 / 2026
Transaction ID : A2026-1784843

Amount of Each Receipt this Period: 30.76

☐ Memo Item

C. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Pepin, Michelle, N, ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): SVP Human Resources and CHRO

Receipt For: ☐ Primary ☐ General ☐ Other (specify)

Aggregate Year-to-Date ▼: 553.68

Date of Receipt: 08 / 28 / 2026
Transaction ID : A2026-1784877

Amount of Each Receipt this Period: 30.76

☐ Memo Item

SUBTOTAL of Receipts This Page (optional) ▶ 86.52

TOTAL This Period (last page this line number only) ▶

Image# 202609179904276721

SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS

Use separate schedule(s) for each category of the Detailed Summary Page

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NAME OF COMMITTEE (In Full)
Emergent BioSolutions Inc. Employees PAC

A. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Reece, Joshua, J, ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): VP Prod. Goverance and Business Plar

Receipt For:
- [ ] Primary
- [ ] General
- [ ] Other (specify) ▼

Aggregate Year-to-Date ▼: 588.37

Date of Receipt: 08 / 14 / 2026
Transaction ID : A2026-1784840

Amount of Each Receipt this Period: 34.61

- [ ] Memo Item

B. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Reece, Joshua, J, ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): VP Prod. Goverance and Business Plai

Receipt For:
- [ ] Primary
- [ ] General
- [ ] Other (specify) ▼

Aggregate Year-to-Date ▼: 622.98

Date of Receipt: 08 / 28 / 2026
Transaction ID : A2026-1784874

Amount of Each Receipt this Period: 34.61

- [ ] Memo Item

C. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Rosenthal, Joseph, P, ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): Sr Director Corp Dev and Strat Analy

Receipt For:
- [ ] Primary
- [ ] General
- [ ] Other (specify)

Aggregate Year-to-Date ▼: 343.23

Date of Receipt: 08 / 14 / 2026
Transaction ID : A2026-1784830

Amount of Each Receipt this Period: 20.19

- [ ] Memo Item

SUBTOTAL of Receipts This Page (optional) ▶ 89.41

TOTAL This Period (last page this line number only) ▶

Image# 202609179904276722

SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS

Use separate schedule(s) for each category of the Detailed Summary Page

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NAME OF COMMITTEE (In Full)
Emergent BioSolutions Inc. Employees PAC

A. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Rosenthal, Joseph, P, ,

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): Sr Director Corp Dev and Strat Analy

Receipt For: ☐ Primary ☐ General ☐ Other (specify) ▼

Aggregate Year-to-Date ▼: 363.42

Date of Receipt: 08 / 28 / 2026
Transaction ID : A2026-1784865

Amount of Each Receipt this Period: 20.19

☐ Memo Item

B. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Williams, Paul, A, , Jr

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): SVP Products Business

Receipt For: ☐ Primary ☐ General ☐ Other (specify) ▼

Aggregate Year-to-Date ▼: 510.00

Date of Receipt: 08 / 14 / 2026
Transaction ID : A2026-1784851

Amount of Each Receipt this Period: 30.00

☐ Memo Item

C. Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
Williams, Paul, A, , Jr

Mailing Address 300 Professional Drive
Ste 100

City: Gaithersburg | State: MD | Zip Code: 20879

FEC ID number of contributing federal political committee: C

Name of Employer (for Individual): Emergent BioSolutions Inc.
Occupation (for Individual): SVP Products Business

Receipt For: ☐ Primary ☐ General ☐ Other (specify)

Aggregate Year-to-Date ▼: 540.00

Date of Receipt: 08 / 28 / 2026
Transaction ID : A2026-1784885

Amount of Each Receipt this Period: 30.00

☐ Memo Item

SUBTOTAL of Receipts This Page (optional) ▶ 80.19

TOTAL This Period (last page this line number only) ▶ 1363.81