

SUMMARY PAGE OF RECEIPTS AND DISBURSEMENTS

FEC Form 3X (Rev. 05/2016)

Write or Type Committee Name

Ecolab Inc. Political Action Committee

Report Covering the Period: From: 05 / 01 / 2026 To: 05 / 31 / 2026

Table with 2 columns: COLUMN A This Period, COLUMN B Calendar Year-to-Date. Rows include: 6. (a) Cash on Hand January 1, 2026 (70597.29); (b) Cash on Hand at Beginning of Reporting Period (98347.15); (c) Total Receipts (from Line 19) (11139.12 / 62719.19); (d) Subtotal (add Lines 6(b) and 6(c) for Column A and Lines 6(a) and 6(c) for Column B) (109486.27 / 133316.48); 7. Total Disbursements (from Line 31) (27532.60 / 45516.62); 8. Cash on Hand at Close of Reporting Period (subtract Line 7 from Line 6(d)) (81953.67 / 87799.86); 9. Debts and Obligations Owed TO the Committee (0.00); 10. Debts and Obligations Owed BY the Committee (0.00).

X This committee has qualified as a multicandidate committee. (see FEC FORM 1M)

For further information, contact the Federal Election Commission at 800-424-9530 or visit www.fec.gov

DETAILED SUMMARY PAGE
of Receipts

Write or Type Committee Name

Ecolab Inc. Political Action Committee

Report Covering the Period: From: / / To: / /

I. Receipts	COLUMN A Total This Period	COLUMN B Calendar Year-to-Date
11. Contributions (other than loans) From:		
(a) Individuals/Persons Other Than Political Committees		
(i) Itemized (use Schedule A).....	9247.60	41988.60
(ii) Unitemized	1891.52	20730.59
(iii) TOTAL (add Lines 11(a)(i) and (ii)).....▶	11139.12	62719.19
(b) Political Party Committees	0.00	0.00
(c) Other Political Committees (such as PACs).....	0.00	0.00
(d) Total Contributions (add Lines 11(a)(iii), (b), and (c)) (Carry Totals to Line 33, page 5)	11139.12	62719.19
12. Transfers From Affiliated/Other Party Committees.....	0.00	0.00
13. All Loans Received	0.00	0.00
14. Loan Repayments Received.....	0.00	0.00
15. Offsets To Operating Expenditures (Refunds, Rebates, etc.) (Carry Totals to Line 37, page 5).....	0.00	0.00
16. Refunds of Contributions Made to Federal Candidates and Other Political Committees.....	0.00	0.00
17. Other Federal Receipts (Dividends, Interest, etc.).....	0.00	0.00
18. Transfers from Non-Federal and Levin Funds		
(a) Non-Federal Account (from Schedule H3).....	0.00	0.00
(b) Levin Funds (from Schedule H5)	0.00	0.00
(c) Total Transfers (add 18(a) and 18(b))..	0.00	0.00
19. Total Receipts (add Lines 11(d), 12, 13, 14, 15, 16, 17, and 18(c)).....▶	11139.12	62719.19
20. Total Federal Receipts (subtract Line 18(c) from Line 19).....▶	11139.12	62719.19

DETAILED SUMMARY PAGE
of Disbursements

II. Disbursements	COLUMN A Total This Period	COLUMN B Calendar Year-to-Date
21. Operating Expenditures:		
(a) Allocated Federal/Non-Federal Activity (from Schedule H4)		
(i) Federal Share	0.00	0.00
(ii) Non-Federal Share.....	0.00	0.00
(b) Other Federal Operating Expenditures	0.00	0.00
(c) Total Operating Expenditures (add 21(a)(i), (a)(ii), and (b))	0.00	0.00
22. Transfers to Affiliated/Other Party Committees.....	0.00	0.00
23. Contributions to Federal Candidates/Committees and Other Political Committees.....	27500.00	39500.00
24. Independent Expenditures (use Schedule E)	0.00	0.00
25. Coordinated Party Expenditures (52 U.S.C. § 30116(d)) (use Schedule F).....	0.00	0.00
26. Loan Repayments Made.....	0.00	0.00
27. Loans Made.....	0.00	0.00
28. Refunds of Contributions To:		
(a) Individuals/Persons Other Than Political Committees	0.00	0.00
(b) Political Party Committees	0.00	0.00
(c) Other Political Committees (such as PACs).....	0.00	0.00
(d) Total Contribution Refunds (add Lines 28(a), (b), and (c)).....	0.00	0.00
29. Other Disbursements (Including Non-Federal Donations).....	32.60	6016.62
30. Federal Election Activity (52 U.S.C. § 30101(20))		
(a) Allocated Federal Election Activity (from Schedule H6)		
(i) Federal Share	0.00	0.00
(ii) "Levin" Share.....	0.00	0.00
(b) Federal Election Activity Paid Entirely With Federal Funds	0.00	0.00
(c) Total Federal Election Activity (add Lines 30(a)(i), 30(a)(ii) and 30(b))	0.00	0.00
31. Total Disbursements (add Lines 21(c), 22, 23, 24, 25, 26, 27, 28(d), 29 and 30(c)) ..	27532.60	45516.62
32. Total Federal Disbursements (subtract Line 21(a)(ii) and Line 30(a)(ii) from Line 31).....	27532.60	45516.62

DETAILED SUMMARY PAGE
of Disbursements

FEC Form 3X (Rev. 05/2016)

Page 5

III. Net Contributions/ Operating Expenditures	COLUMN A Total This Period	COLUMN B Calendar Year-to-Date
33. Total Contributions (other than loans) (from Line 11(d), page 3)	11139.12	62719.19
34. Total Contribution Refunds (from Line 28(d))	0.00	0.00
35. Net Contributions (other than loans) (subtract Line 34 from Line 33)	11139.12	62719.19
36. Total Federal Operating Expenditures (add Line 21(a)(i) and Line 21(b))	0.00	0.00
37. Offsets to Operating Expenditures (from Line 15, page 3).....	0.00	0.00
38. Net Operating Expenditures (subtract Line 37 from Line 36)	0.00	0.00

**SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS**

Use separate schedule(s) for each category of the Detailed Summary Page	FOR LINE NUMBER:	PAGE 6 OF 38
	(check only one)	
<input checked="" type="checkbox"/> 11a	<input type="checkbox"/> 11b	<input type="checkbox"/> 11c
<input type="checkbox"/> 13	<input type="checkbox"/> 14	<input type="checkbox"/> 15
	<input type="checkbox"/> 12	<input type="checkbox"/> 16
		<input type="checkbox"/> 17

Any information copied from such Reports and Statements may not be sold or used by any person for the purpose of soliciting contributions or for commercial purposes, other than using the name and address of any political committee to solicit contributions from such committee.

NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

A. Sheehan, Heather, A, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 10 Broomfield Lane
 City Beaufort State SC Zip Code 29907-1100
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Inc. Occupation (for Individual) Regional AVP Corporate Accounts - Ins
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 211.20

Date of Receipt
 M M M / D D D / Y Y Y Y Y Y
 05 / 31 / 2026
Transaction ID : PR223813645319
 Amount of Each Receipt this Period 38.40
 Memo Item
 P/R Deduction (\$19.20 Bi-Weekly)

B. Gaynor, Emily, L, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 5821 Crutchfield Farm Rd
 City Oak Ridge State NC Zip Code 27310-9528
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Inc. Occupation (for Individual) VP Enterprise Solutions Segment Lead
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 211.20

Date of Receipt
 M M M / D D D / Y Y Y Y Y Y
 05 / 31 / 2026
Transaction ID : PR223831645319
 Amount of Each Receipt this Period 38.40
 Memo Item
 P/R Deduction (\$19.20 Bi-Weekly)

C. Maniatis, Laura, Irene, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 2096 Primrose Lane
 City Naperville State IL Zip Code 60565-2873
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Inc. Occupation (for Individual) VP Enterprise Solutions Customer Lead
 Receipt For: Primary General Other (specify)
 Aggregate Year-to-Date ▼ 211.20

Date of Receipt
 M M M / D D D / Y Y Y Y Y Y
 05 / 31 / 2026
Transaction ID : PR223859345319
 Amount of Each Receipt this Period 38.40
 Memo Item
 P/R Deduction (\$19.20 Bi-Weekly)

SUBTOTAL of Receipts This Page (optional).....	115.20
TOTAL This Period (last page this line number only).....	

**SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS**

Use separate schedule(s) for each category of the Detailed Summary Page	FOR LINE NUMBER: (check only one)	PAGE 7 OF 38
	<input checked="" type="checkbox"/> 11a <input type="checkbox"/> 13 <input type="checkbox"/> 11b <input type="checkbox"/> 14 <input type="checkbox"/> 11c <input type="checkbox"/> 15 <input type="checkbox"/> 12 <input type="checkbox"/> 16 <input type="checkbox"/> 17	

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NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

A. Morgan, Christopher, D, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 2576 Katie Court
 City Aurora State IL Zip Code 60502-7434
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab USA Inc. Occupation (for Individual) SVP & GM - Global Pharma & Personal
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 264.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR223878445319
 Amount of Each Receipt this Period 48.00
 Memo Item
 P/R Deduction (\$24.00 Bi-Weekly)

B. Pollack, Robert, D, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 24 Charlotte Ridge Place
 City HENDERSON State NV Zip Code 89011-4297
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Inc. Occupation (for Individual) AVP Corporate Accounts - Inst
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 211.20

Date of Receipt 05 / 31 / 2026
Transaction ID : PR223941345319
 Amount of Each Receipt this Period 38.40
 Memo Item
 P/R Deduction (\$19.20 Bi-Weekly)

C. Stelzer, Bradley, A, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 16399 Envoy Way
 City Lakeville State MN Zip Code 55044-5064
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Inc. Occupation (for Individual) VP Enterprise Solutions Customer Lead
 Receipt For: Primary General Other (specify)
 Aggregate Year-to-Date ▼ 211.20

Date of Receipt 05 / 31 / 2026
Transaction ID : PR223998545319
 Amount of Each Receipt this Period 38.40
 Memo Item
 P/R Deduction (\$19.20 Bi-Weekly)

SUBTOTAL of Receipts This Page (optional).....	124.80
TOTAL This Period (last page this line number only).....	

SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS

Use separate schedule(s) for each category of the Detailed Summary Page	FOR LINE NUMBER: (check only one)	PAGE 8 OF 38
	<input checked="" type="checkbox"/> 11a <input type="checkbox"/> 11b <input type="checkbox"/> 11c <input type="checkbox"/> 12 <input type="checkbox"/> 13 <input type="checkbox"/> 14 <input type="checkbox"/> 15 <input type="checkbox"/> 16 <input type="checkbox"/> 17	

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NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

A. Baker, Timothy, C, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 16375 Adret Ct
 City Eden Prairie State MN Zip Code 55346-2333
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Inc. Occupation (for Individual) AVP Distributor Sales - Institutional
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 211.20

Date of Receipt 05 / 31 / 2026
Transaction ID : PR224007445319
 Amount of Each Receipt this Period 38.40
 Memo Item
 P/R Deduction (\$19.20 Bi-Weekly)

B. Reid, Robert, S, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 954 George Place Drive
 City Kernersville State NC Zip Code 27284-2349
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Inc. Occupation (for Individual) VP Business Operations - QSR & FRS
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 211.20

Date of Receipt 05 / 31 / 2026
Transaction ID : PR224083345319
 Amount of Each Receipt this Period 38.40
 Memo Item
 P/R Deduction (\$19.20 Bi-Weekly)

C. Kirkland, Scott, D, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 2619 South Shore Blvd.
 City White Bear Township State MN Zip Code 55110-3951
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab USA Inc. Occupation (for Individual) Chief Financial Officer
 Receipt For: Primary General Other (specify)
 Aggregate Year-to-Date ▼ 1056.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR224084345319
 Amount of Each Receipt this Period 192.00
 Memo Item
 P/R Deduction (\$96.00 Bi-Weekly)

SUBTOTAL of Receipts This Page (optional).....	268.80
TOTAL This Period (last page this line number only).....	

SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS

Use separate schedule(s) for each category of the Detailed Summary Page	FOR LINE NUMBER: (check only one)	PAGE 9 OF 38
	<input checked="" type="checkbox"/> 11a <input type="checkbox"/> 11b <input type="checkbox"/> 11c <input type="checkbox"/> 12 <input type="checkbox"/> 13 <input type="checkbox"/> 14 <input type="checkbox"/> 15 <input type="checkbox"/> 16 <input type="checkbox"/> 17	

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NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

A. Fabrega, Marci, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 1819 Emerson Ave. S.
 City Minneapolis State MN Zip Code 55403-2911
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab USA Inc. Occupation (for Individual) Chief M&A and Deputy General Counsel
 Receipt For: Primary General Other (specify) ▼ Aggregate Year-to-Date ▼ 264.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR224102445319
 Amount of Each Receipt this Period 48.00
 Memo Item
 P/R Deduction (\$24.00 Bi-Weekly)

B. Mewhorter, Bryce, L, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 341 S Wright St
 City Naperville State IL Zip Code 60540-5444
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab USA Inc. Occupation (for Individual) SVP Finance - Global Water
 Receipt For: Primary General Other (specify) ▼ Aggregate Year-to-Date ▼ 264.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR224141545319
 Amount of Each Receipt this Period 48.00
 Memo Item
 P/R Deduction (\$24.00 Bi-Weekly)

C. Montanye, Jeff, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 28318 Wilson Trace Lane
 City Fulshear State TX Zip Code 77441-1549
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab USA Inc. Occupation (for Individual) VP Strategy & Business Development
 Receipt For: Primary General Other (specify) ▼ Aggregate Year-to-Date ▼ 220.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR224164345319
 Amount of Each Receipt this Period 40.00
 Memo Item
 P/R Deduction (\$20.00 Bi-Weekly)

SUBTOTAL of Receipts This Page (optional).....	136.00
TOTAL This Period (last page this line number only).....	

**SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS**

Use separate schedule(s) for each category of the Detailed Summary Page	FOR LINE NUMBER:	PAGE 10 OF 38
	(check only one)	
<input checked="" type="checkbox"/> 11a	<input type="checkbox"/> 11b	<input type="checkbox"/> 11c
<input type="checkbox"/> 13	<input type="checkbox"/> 14	<input type="checkbox"/> 15
	<input type="checkbox"/> 12	<input type="checkbox"/> 16
		<input type="checkbox"/> 17

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NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
A. Smith, Deedee, , ,

Mailing Address 47 Irvine Park

City Saint Paul	State MN	Zip Code 55102-2414
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FEC ID number of contributing federal political committee. **C**

Name of Employer (for Individual) Ecolab Inc.	Occupation (for Individual) SVP & GM - Pest North America
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Receipt For:
 Primary General
 Other (specify) ▼

Aggregate Year-to-Date ▼
264.00

Date of Receipt

M M M	/	D D D	/	Y Y Y Y Y Y
05		31		2026

Transaction ID : PR224196145319

Amount of Each Receipt this Period
48.00

Memo Item

P/R Deduction (\$24.00 Bi-Weekly)

Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
B. Greenberg, Amanda, B, ,

Mailing Address 7033 Lanham Lane

City Edina	State MN	Zip Code 55439-1818
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FEC ID number of contributing federal political committee. **C**

Name of Employer (for Individual) Ecolab USA Inc.	Occupation (for Individual) SVP HR - Partners & Employee Relatic
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Receipt For:
 Primary General
 Other (specify) ▼

Aggregate Year-to-Date ▼
275.00

Date of Receipt

M M M	/	D D D	/	Y Y Y Y Y Y
05		31		2026

Transaction ID : PR224254845319

Amount of Each Receipt this Period
50.00

Memo Item

P/R Deduction (\$25.00 Bi-Weekly)

Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
C. King, Margeaux, Munro, ,

Mailing Address 4665 Stoncliffe Drive

City Eagan	State MN	Zip Code 55122-2755
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FEC ID number of contributing federal political committee. **C**

Name of Employer (for Individual) Ecolab USA Inc.	Occupation (for Individual) EVP Human Resources
--	--

Receipt For:
 Primary General
 Other (specify)

Aggregate Year-to-Date ▼
1650.00

Date of Receipt

M M M	/	D D D	/	Y Y Y Y Y Y
05		31		2026

Transaction ID : PR224621845319

Amount of Each Receipt this Period
300.00

Memo Item

P/R Deduction (\$150.00 Bi-Weekly)

SUBTOTAL of Receipts This Page (optional).....	398.00
TOTAL This Period (last page this line number only).....	

**SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS**

Use separate schedule(s) for each category of the Detailed Summary Page	FOR LINE NUMBER: (check only one)	PAGE 11 OF 38
	<input checked="" type="checkbox"/> 11a <input type="checkbox"/> 13	<input type="checkbox"/> 11b <input type="checkbox"/> 14

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NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

A. Melnyk, Charles, S, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 124 East Kingston Avenue apt 907
 City Charlotte State NC Zip Code 28203-4742
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Inc. Occupation (for Individual) VP Sales - QSR Field
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 264.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR224641545319
 Amount of Each Receipt this Period 48.00
 Memo Item
 P/R Deduction (\$24.00 Bi-Weekly)

B. Magnuson, Joshua, P, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 912 Julian Ct
 City Naperville State IL Zip Code 60540-7600
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Inc. Occupation (for Individual) EVP & GM - Global Water Solutions
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 1100.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR224706445319
 Amount of Each Receipt this Period 200.00
 Memo Item
 P/R Deduction (\$100.00 Bi-Weekly)

C. Goforth, David, W, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 428 Woodridge Road
 City Edgefield State SC Zip Code 29824-9200
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Inc. Occupation (for Individual) VP Corporate Accounts - Dairy
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 264.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR224795445319
 Amount of Each Receipt this Period 48.00
 Memo Item
 P/R Deduction (\$24.00 Bi-Weekly)

SUBTOTAL of Receipts This Page (optional).....	296.00
TOTAL This Period (last page this line number only).....	

**SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS**

Use separate schedule(s) for each category of the Detailed Summary Page	FOR LINE NUMBER: (check only one)	PAGE 12 OF 38
	<input checked="" type="checkbox"/> 11a <input type="checkbox"/> 13	<input type="checkbox"/> 11b <input type="checkbox"/> 14

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NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

A. Buran, Mark, H, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 89 Wicklow Drive
 City Bluffton State SC Zip Code 29910-7327
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Inc. Occupation (for Individual) AVP Distribution - QSR
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 211.20

Date of Receipt 05 / 31 / 2026
Transaction ID : PR224806345319
 Amount of Each Receipt this Period 38.40
 Memo Item
 P/R Deduction (\$19.20 Bi-Weekly)

B. Hull, Scott, C, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 10944 Andover Ct
 City Inver Grove Heights State MN Zip Code 55077-5468
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab USA Inc. Occupation (for Individual) VP Business Transformation
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 528.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR224841745319
 Amount of Each Receipt this Period 96.00
 Memo Item
 P/R Deduction (\$48.00 Bi-Weekly)

C. Alfano, Nicholas, J, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 11310 Latrobe Lane N
 City Lake Elmo State MN Zip Code 55042-4477
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab USA Inc. Occupation (for Individual) EVP & President - Global Water
 Receipt For: Primary General Other (specify)
 Aggregate Year-to-Date ▼ 1100.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR224864445319
 Amount of Each Receipt this Period 200.00
 Memo Item
 P/R Deduction (\$100.00 Bi-Weekly)

SUBTOTAL of Receipts This Page (optional).....	334.40
TOTAL This Period (last page this line number only).....	

**SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS**

Use separate schedule(s) for each category of the Detailed Summary Page	FOR LINE NUMBER: (check only one)	PAGE 13 OF 38
	<input checked="" type="checkbox"/> 11a <input type="checkbox"/> 13 <input type="checkbox"/> 11b <input type="checkbox"/> 14 <input type="checkbox"/> 11c <input type="checkbox"/> 15 <input type="checkbox"/> 12 <input type="checkbox"/> 16 <input type="checkbox"/> 17	

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NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

A. Loflin, John, Christopher, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 505 Meadowmont Lane
 City Chapel Hill State NC Zip Code 27517-8129
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Inc. Occupation (for Individual) SVP & GM - Global QSR
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 550.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR224888445319
 Amount of Each Receipt this Period 100.00
 Memo Item
 P/R Deduction (\$50.00 Bi-Weekly)

B. Langlois, Paul, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 750 Otto Avenue Apt 2520
 City Saint Paul State MN Zip Code 55102-5052
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab USA Inc. Occupation (for Individual) VP HR - Enterprise Learning
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 211.20

Date of Receipt 05 / 31 / 2026
Transaction ID : PR224892945319
 Amount of Each Receipt this Period 38.40
 Memo Item
 P/R Deduction (\$19.20 Bi-Weekly)

C. Beck, Christophe, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 6250 Ridge Road
 City Chanhassen State MN Zip Code 55317-9438
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab USA Inc. Occupation (for Individual) Chairman of the Board & CEO
 Receipt For: Primary General Other (specify)
 Aggregate Year-to-Date ▼ 2112.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR224974745319
 Amount of Each Receipt this Period 384.00
 Memo Item
 P/R Deduction (\$192.00 Bi-Weekly)

SUBTOTAL of Receipts This Page (optional).....	522.40
TOTAL This Period (last page this line number only).....	

**SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS**

Use separate schedule(s) for each category of the Detailed Summary Page	FOR LINE NUMBER: (check only one)	PAGE 14 OF 38
	<input checked="" type="checkbox"/> 11a <input type="checkbox"/> 13	<input type="checkbox"/> 11b <input type="checkbox"/> 14

Any information copied from such Reports and Statements may not be sold or used by any person for the purpose of soliciting contributions or for commercial purposes, other than using the name and address of any political committee to solicit contributions from such committee.

NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

A. Adams, Scott, M, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 1458 S 180 E
 City Salem State UT Zip Code 84653
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Inc. Occupation (for Individual) AVP Area Sales II - Institutional
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 211.20

Date of Receipt
 M M M / D D D / Y Y Y Y Y Y
 05 / 31 / 2026
Transaction ID : PR224987745319
 Amount of Each Receipt this Period 38.40
 Memo Item
 P/R Deduction (\$19.20 Bi-Weekly)

B. Anderson, Stephen, A, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 4215 Colton Circle
 City Naperville State IL Zip Code 60564-6155
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab USA Inc. Occupation (for Individual) SVP & GM - Food & Bev NA
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 1056.00

Date of Receipt
 M M M / D D D / Y Y Y Y Y Y
 05 / 31 / 2026
Transaction ID : PR224991845319
 Amount of Each Receipt this Period 192.00
 Memo Item
 P/R Deduction (\$96.00 Bi-Weekly)

C. Branson, Matthew, D, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 726 Beverly Place
 City Lake Forest State IL Zip Code 60045-3108
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Inc. Occupation (for Individual) VP Corporate Accts - Global High Tech
 Receipt For: Primary General Other (specify)
 Aggregate Year-to-Date ▼ 275.00

Date of Receipt
 M M M / D D D / Y Y Y Y Y Y
 05 / 31 / 2026
Transaction ID : PR225014545319
 Amount of Each Receipt this Period 50.00
 Memo Item
 P/R Deduction (\$25.00 Bi-Weekly)

SUBTOTAL of Receipts This Page (optional).....	280.40
TOTAL This Period (last page this line number only).....	

SCHEDULE A (FEC Form 3X) ITEMIZED RECEIPTS

Use separate schedule(s) for each category of the Detailed Summary Page		FOR LINE NUMBER: (check only one)	PAGE 15 OF 38
<input checked="" type="checkbox"/> 11a	<input type="checkbox"/> 11b	<input type="checkbox"/> 11c	<input type="checkbox"/> 12
<input type="checkbox"/> 13	<input type="checkbox"/> 14	<input type="checkbox"/> 15	<input type="checkbox"/> 16 <input type="checkbox"/> 17

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NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

A. Damewood, Jason, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 16 Cunningham Road
 City North Oaks State MN Zip Code 55127-4300
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab USA Inc. Occupation (for Individual) VP Global Supply Chain Planning
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 264.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR225066745319
 Amount of Each Receipt this Period 48.00
 Memo Item
 P/R Deduction (\$24.00 Bi-Weekly)

B. Burt, Jeffrey, E, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 3893 Fairway Drive
 City Woodbury State MN Zip Code 55125-5018
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab USA Inc. Occupation (for Individual) SVP Commercial Ops / PMO
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 264.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR225092545319
 Amount of Each Receipt this Period 48.00
 Memo Item
 P/R Deduction (\$24.00 Bi-Weekly)

C. Adkins, Dwayne, L, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 678 Midway Road
 City Alum Creek State WV Zip Code 25003-8106
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Occupation (for Individual) Exec Account Manager - F&B
 Receipt For: Primary General Other (specify)
 Aggregate Year-to-Date ▼ 220.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR225174945319
 Amount of Each Receipt this Period 40.00
 Memo Item
 P/R Deduction (\$20.00 Bi-Weekly)

SUBTOTAL of Receipts This Page (optional).....	136.00
TOTAL This Period (last page this line number only).....	

**SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS**

Use separate schedule(s) for each category of the Detailed Summary Page	FOR LINE NUMBER: (check only one)	PAGE 16 OF 38
	<input checked="" type="checkbox"/> 11a <input type="checkbox"/> 13	<input type="checkbox"/> 11b <input type="checkbox"/> 14

Any information copied from such Reports and Statements may not be sold or used by any person for the purpose of soliciting contributions or for commercial purposes, other than using the name and address of any political committee to solicit contributions from such committee.

NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

A. Werden, Steven, J, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 4915 Avenue G
 City Austin State TX Zip Code 78751-2524
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Inc. Occupation (for Individual) SVP & GM Facilities - Institutional
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 211.20

Date of Receipt
 M M M / D D D / Y Y Y Y Y Y
 05 / 31 / 2026
Transaction ID : PR225192045319
 Amount of Each Receipt this Period 38.40
 Memo Item
 P/R Deduction (\$19.20 Bi-Weekly)

B. Pettitt, Shannon, K, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 10910 Andover Court
 City Inver Grove Heights State MN Zip Code 55077-5468
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab USA Inc. Occupation (for Individual) VP Marketing - Gbl Brand & Talent De
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 211.20

Date of Receipt
 M M M / D D D / Y Y Y Y Y Y
 05 / 31 / 2026
Transaction ID : PR225226345319
 Amount of Each Receipt this Period 38.40
 Memo Item
 P/R Deduction (\$19.20 Bi-Weekly)

C. Pridon, Ashley, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 1307 Hillsborough Rd
 City Chapel Hill State NC Zip Code 27516-4605
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Inc. Occupation (for Individual) VP & GM - Global FRS
 Receipt For: Primary General Other (specify)
 Aggregate Year-to-Date ▼ 1100.00

Date of Receipt
 M M M / D D D / Y Y Y Y Y Y
 05 / 31 / 2026
Transaction ID : PR225382945319
 Amount of Each Receipt this Period 200.00
 Memo Item
 P/R Deduction (\$100.00 Bi-Weekly)

SUBTOTAL of Receipts This Page (optional).....	276.80
TOTAL This Period (last page this line number only).....	

**SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS**

Use separate schedule(s) for each category of the Detailed Summary Page	FOR LINE NUMBER:	PAGE 17 OF 38
	(check only one)	
<input checked="" type="checkbox"/> 11a	<input type="checkbox"/> 11b	<input type="checkbox"/> 11c
<input type="checkbox"/> 13	<input type="checkbox"/> 14	<input type="checkbox"/> 12
		<input type="checkbox"/> 15
		<input type="checkbox"/> 16
		<input type="checkbox"/> 17

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NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

A. Hanlin, John, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 6345 Ranchview Lane N
 City Maple Grove State MN Zip Code 55311-3925
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab USA Inc. Occupation (for Individual) VP RD&E - Food Safety
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 264.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR326302645319
 Amount of Each Receipt this Period 48.00
 Memo Item
 P/R Deduction (\$24.00 Bi-Weekly)

B. Bradway, Jennifer, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 220 16th Avenue NW
 City New Brighton State MN Zip Code 55112-7174
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab USA Inc. Occupation (for Individual) SVP Corporate Controller
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 211.20

Date of Receipt 05 / 31 / 2026
Transaction ID : PR409468245319
 Amount of Each Receipt this Period 38.40
 Memo Item
 P/R Deduction (\$19.20 Bi-Weekly)

C. Curry, Leslie, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 7411 Kellogg Ave
 City Edina State MN Zip Code 55435-4049
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab USA Inc. Occupation (for Individual) SVP Global Regulatory
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 275.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR442318845319
 Amount of Each Receipt this Period 50.00
 Memo Item
 P/R Deduction (\$25.00 Bi-Weekly)

SUBTOTAL of Receipts This Page (optional).....▶	136.40
TOTAL This Period (last page this line number only).....▶	

**SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS**

Use separate schedule(s) for each category of the Detailed Summary Page	FOR LINE NUMBER: (check only one)	PAGE 18 OF 38
	<input checked="" type="checkbox"/> 11a <input type="checkbox"/> 11b <input type="checkbox"/> 11c <input type="checkbox"/> 12 <input type="checkbox"/> 13 <input type="checkbox"/> 14 <input type="checkbox"/> 15 <input type="checkbox"/> 16 <input type="checkbox"/> 17	

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NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

A. Corona, Theresa, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 4621 Drexel Avenue
 City Edina State MN Zip Code 55424-1133
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab USA Inc. Occupation (for Individual) Deputy General Counsel Corporate & A
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 1100.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR442882945319
 Amount of Each Receipt this Period 200.00
 Memo Item
 P/R Deduction (\$100.00 Bi-Weekly)

B. DuBois, Heather, M, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 162 Nina St
 City Saint Paul State MN Zip Code 55102-2160
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Nalco Company LLC Occupation (for Individual) SVP Corporate Accounts - Institutional
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 2200.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR444256345319
 Amount of Each Receipt this Period 400.00
 Memo Item
 P/R Deduction (\$200.00 Bi-Weekly)

C. Conger, Christopher, L, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 2104 Bellcove Drive
 City Castle Pines State CO Zip Code 80108-9584
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Nalco Company LLC Occupation (for Individual) SVP Enterprise Solutions Group Ldr
 Receipt For: Primary General Other (specify)
 Aggregate Year-to-Date ▼ 220.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR444278545319
 Amount of Each Receipt this Period 40.00
 Memo Item
 P/R Deduction (\$20.00 Bi-Weekly)

SUBTOTAL of Receipts This Page (optional).....▶	640.00
TOTAL This Period (last page this line number only).....▶	

**SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS**

Use separate schedule(s) for each category of the Detailed Summary Page	FOR LINE NUMBER: (check only one)	PAGE 19 OF 38
	<input checked="" type="checkbox"/> 11a <input type="checkbox"/> 11b <input type="checkbox"/> 11c <input type="checkbox"/> 12 <input type="checkbox"/> 13 <input type="checkbox"/> 14 <input type="checkbox"/> 15 <input type="checkbox"/> 16 <input type="checkbox"/> 17	

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NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

A. Dickens, Jefferi, T, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 60046 Greentree Drive
 City Bogalusa State LA Zip Code 70427-8524
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Alco Company LLC Occupation (for Individual) VP Corporate Accounts - Water
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 211.20

Date of Receipt 05 / 31 / 2026
Transaction ID : PR444281645319
 Amount of Each Receipt this Period 38.40
 Memo Item
 P/R Deduction (\$19.20 Bi-Weekly)

B. Garbarino, Dennis, A, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 6122 Logan Creek Lane
 City Sugar Land State TX Zip Code 77479-3612
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Alco Company LLC Occupation (for Individual) SVP & GM - Global Downstream
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 528.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR444292645319
 Amount of Each Receipt this Period 96.00
 Memo Item
 P/R Deduction (\$48.00 Bi-Weekly)

C. Smith, Christopher, D, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 2132 City Gate Lane APT #486
 City Naperville State IL Zip Code 60563-3446
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab USA Inc. Occupation (for Individual) SVP & GM - Global Power
 Receipt For: Primary General Other (specify)
 Aggregate Year-to-Date ▼ 1100.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR444331845319
 Amount of Each Receipt this Period 200.00
 Memo Item
 P/R Deduction (\$100.00 Bi-Weekly)

SUBTOTAL of Receipts This Page (optional).....	334.40
TOTAL This Period (last page this line number only).....	

SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS

Use separate schedule(s) for each category of the Detailed Summary Page	FOR LINE NUMBER: (check only one)	PAGE 20 OF 38
	<input checked="" type="checkbox"/> 11a <input type="checkbox"/> 13	<input type="checkbox"/> 11b <input type="checkbox"/> 14

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NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

A. Tenuta, Emilio, R, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 744 South St
 City Geneva State IL Zip Code 60134-2512
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab USA Inc. Occupation (for Individual) SVP Sustainability - Global
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 275.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR444433645319
 Amount of Each Receipt this Period 50.00
 Memo Item
 P/R Deduction (\$25.00 Bi-Weekly)

B. Stanich III, Anthony, M, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 1145 Omaha Court
 City Naperville State IL Zip Code 60540-7733
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Nalco Company LLC Occupation (for Individual) SVP Enterprise Growth Operations
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 1100.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR444440745319
 Amount of Each Receipt this Period 200.00
 Memo Item
 P/R Deduction (\$100.00 Bi-Weekly)

C. Cooper, Andrew, J, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 309 Taft Drive
 City Oswego State IL Zip Code 60543-7400
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Nalco Company LLC Occupation (for Individual) SVP RD&E - Global Water
 Receipt For: Primary General Other (specify)
 Aggregate Year-to-Date ▼ 264.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR444454145319
 Amount of Each Receipt this Period 48.00
 Memo Item
 P/R Deduction (\$24.00 Bi-Weekly)

SUBTOTAL of Receipts This Page (optional).....	298.00
TOTAL This Period (last page this line number only).....	

**SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS**

Use separate schedule(s) for each category of the Detailed Summary Page	FOR LINE NUMBER: (check only one)	PAGE 21 OF 38
	<input checked="" type="checkbox"/> 11a <input type="checkbox"/> 13	<input type="checkbox"/> 11b <input type="checkbox"/> 14

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NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

A. Nagle, Thomas, V, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 708 E First St
 City Lockport State IL Zip Code 60441-3107
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab USA Inc. Occupation (for Individual) VP IT - Global Infrastructure Ops
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 264.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR444468645319
 Amount of Each Receipt this Period 48.00
 Memo Item
 P/R Deduction (\$24.00 Bi-Weekly)

B. Goins, John, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 436 Kensington Dr.
 City Oswego State IL Zip Code 60543-7908
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Nalco Company LLC Occupation (for Individual) VP SH&E
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 264.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR444476845319
 Amount of Each Receipt this Period 48.00
 Memo Item
 P/R Deduction (\$24.00 Bi-Weekly)

C. DeGrush, Brian, J, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 215 10th Ave S. #228
 City Minneapolis State MN Zip Code 55415-1754
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab USA Inc. Occupation (for Individual) VP Supply Chain Procurement
 Receipt For: Primary General Other (specify)
 Aggregate Year-to-Date ▼ 211.20

Date of Receipt 05 / 31 / 2026
Transaction ID : PR444489245319
 Amount of Each Receipt this Period 38.40
 Memo Item
 P/R Deduction (\$19.20 Bi-Weekly)

SUBTOTAL of Receipts This Page (optional).....▶ 134.40
TOTAL This Period (last page this line number only).....▶

SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS

Use separate schedule(s) for each category of the Detailed Summary Page	FOR LINE NUMBER: (check only one)	PAGE 22 OF 38
	<input checked="" type="checkbox"/> 11a <input type="checkbox"/> 13	<input type="checkbox"/> 11b <input type="checkbox"/> 14

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NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

Full Name of Individual (Last, First, Middle Initial) or Full Organization Name A. Garza, David, , ,		Date of Receipt MM / DD / YYYY 05 / 31 / 2026 Transaction ID : PR444493645319
Mailing Address 2531 N Campbell Avenue		Amount of Each Receipt this Period 38.40
City Chicago	State IL	Zip Code 60647-1920
FEC ID number of contributing federal political committee. C		<input type="checkbox"/> Memo Item
Name of Employer (for Individual) Ecolab USA Inc.	Occupation (for Individual) VP IT - Global Security	P/R Deduction (\$19.20 Bi-Weekly)
Receipt For: <input type="checkbox"/> Primary <input type="checkbox"/> General <input type="checkbox"/> Other (specify) ▼	Aggregate Year-to-Date ▼ 211.20	

Full Name of Individual (Last, First, Middle Initial) or Full Organization Name B. Harcar, Robert, John, ,		Date of Receipt MM / DD / YYYY 05 / 31 / 2026 Transaction ID : PR444498545319
Mailing Address 40W261 Waterford Lane		Amount of Each Receipt this Period 38.40
City Saint Charles	State IL	Zip Code 60175-8460
FEC ID number of contributing federal political committee. C		<input type="checkbox"/> Memo Item
Name of Employer (for Individual) Nalco Company LLC	Occupation (for Individual) VP SH&E	P/R Deduction (\$19.20 Bi-Weekly)
Receipt For: <input type="checkbox"/> Primary <input type="checkbox"/> General <input type="checkbox"/> Other (specify) ▼	Aggregate Year-to-Date ▼ 211.20	

Full Name of Individual (Last, First, Middle Initial) or Full Organization Name C. Mahoney, Cheryl, A, ,		Date of Receipt MM / DD / YYYY 05 / 31 / 2026 Transaction ID : PR597843145319
Mailing Address 1038 Carol Street		Amount of Each Receipt this Period 38.40
City Downers Grove	State IL	Zip Code 60516-2827
FEC ID number of contributing federal political committee. C		<input type="checkbox"/> Memo Item
Name of Employer (for Individual) Ecolab USA Inc.	Occupation (for Individual) Enterprise Excel Deploy Ldr	P/R Deduction (\$19.20 Bi-Weekly)
Receipt For: <input type="checkbox"/> Primary <input type="checkbox"/> General <input type="checkbox"/> Other (specify)	Aggregate Year-to-Date ▼ 211.20	

SUBTOTAL of Receipts This Page (optional).....	115.20
TOTAL This Period (last page this line number only).....	

**SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS**

Use separate schedule(s) for each category of the Detailed Summary Page	FOR LINE NUMBER: (check only one)	PAGE 23 OF 38
	<input checked="" type="checkbox"/> 11a <input type="checkbox"/> 11b <input type="checkbox"/> 11c <input type="checkbox"/> 12	
	<input type="checkbox"/> 13 <input type="checkbox"/> 14 <input type="checkbox"/> 15 <input type="checkbox"/> 16 <input type="checkbox"/> 17	

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NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

A. Johnson, Adam, T, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 1106 Haniel Drive
 City Summerfield State NC Zip Code 27358-9436
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Inc. Occupation (for Individual) SVP Enterprise Solutions Segment Lea
 Receipt For: Primary General Other (specify) ▼ Aggregate Year-to-Date ▼ 264.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR676282845319
 Amount of Each Receipt this Period 48.00
 Memo Item
 P/R Deduction (\$24.00 Bi-Weekly)

B. Johnson, Glen, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 2235 Morgan Avenue N
 City Stillwater State MN Zip Code 55082-1776
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab USA Inc. Occupation (for Individual) SVP HR - Technology & Shared Servic
 Receipt For: Primary General Other (specify) ▼ Aggregate Year-to-Date ▼ 1100.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR676283945319
 Amount of Each Receipt this Period 200.00
 Memo Item
 P/R Deduction (\$100.00 Bi-Weekly)

C. Currarino Moyano, Claudia, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 717 S Clark St Apt 2508
 City Chicago State IL Zip Code 60605-1923
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab USA Inc. Occupation (for Individual) SVP HR - Global Water
 Receipt For: Primary General Other (specify) ▼ Aggregate Year-to-Date ▼ 770.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR721242145319
 Amount of Each Receipt this Period 140.00
 Memo Item
 P/R Deduction (\$70.00 Bi-Weekly)

SUBTOTAL of Receipts This Page (optional).....	388.00
TOTAL This Period (last page this line number only).....	

**SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS**

Use separate schedule(s) for each category of the Detailed Summary Page	FOR LINE NUMBER: (check only one)	PAGE 24 OF 38
	<input checked="" type="checkbox"/> 11a <input type="checkbox"/> 13	<input type="checkbox"/> 11b <input type="checkbox"/> 14

Any information copied from such Reports and Statements may not be sold or used by any person for the purpose of soliciting contributions or for commercial purposes, other than using the name and address of any political committee to solicit contributions from such committee.

NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

A. Boone, Jandeen, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 212 10th Avenue S. #901
 City Minneapolis State MN Zip Code 55415-1378
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab USA Inc. Occupation (for Individual) EVP General Counsel & Secretary
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 211.20

Date of Receipt 05 / 31 / 2026
Transaction ID : PR814003245319
 Amount of Each Receipt this Period 38.40
 Memo Item
 P/R Deduction (\$19.20 Bi-Weekly)

B. Davis, Dexter, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 15583 Everglade Avenue
 City Apple Valley State MN Zip Code 55124-5536
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Occupation (for Individual) SVP HR - Diversity Equity & Inclusion
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 1100.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR814187845319
 Amount of Each Receipt this Period 200.00
 Memo Item
 P/R Deduction (\$100.00 Bi-Weekly)

C. Moraes Leme, Luciano, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 106 Lucerne Court
 City Saint Augustine State FL Zip Code 32095-7553
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Inc. Occupation (for Individual) AVP Enterprise Solutions Division Ldr
 Receipt For: Primary General Other (specify)
 Aggregate Year-to-Date ▼ 264.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR829968845319
 Amount of Each Receipt this Period 48.00
 Memo Item
 P/R Deduction (\$24.00 Bi-Weekly)

SUBTOTAL of Receipts This Page (optional).....	286.40
TOTAL This Period (last page this line number only).....	

SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS

Use separate schedule(s) for each category of the Detailed Summary Page	FOR LINE NUMBER: (check only one)	PAGE 25 OF 38
	<input checked="" type="checkbox"/> 11a <input type="checkbox"/> 13	<input type="checkbox"/> 11b <input type="checkbox"/> 14

<input type="checkbox"/> 12	<input type="checkbox"/> 16	<input type="checkbox"/> 17
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Any information copied from such Reports and Statements may not be sold or used by any person for the purpose of soliciting contributions or for commercial purposes, other than using the name and address of any political committee to solicit contributions from such committee.

NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

A. Sikora, Paul, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 3874 Hillsdale Drive
 City Auburn Hills State MI Zip Code 48326-4300
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Occupation (for Individual)
 Nalco Company LLC VP Business Operations - Water
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 211.20

Date of Receipt
 M M M / D D D / Y Y Y Y Y Y
 05 / 31 / 2026
Transaction ID : PR890503845319
 Amount of Each Receipt this Period 38.40
 Memo Item
 P/R Deduction (\$19.20 Bi-Weekly)

B. Bachusz, Michael, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 1512 John Paul Court
 City Oxford State MI Zip Code 48371-4468
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Occupation (for Individual)
 Nalco Company LLC VP Operations
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 211.20

Date of Receipt
 M M M / D D D / Y Y Y Y Y Y
 05 / 31 / 2026
Transaction ID : PR890503945319
 Amount of Each Receipt this Period 38.40
 Memo Item
 P/R Deduction (\$19.20 Bi-Weekly)

C. Menif, Rached, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 122 Northampton Drive
 City Oswego State IL Zip Code 60543-8863
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Occupation (for Individual)
 Ecolab USA Inc. VP RD&E - Global F&B
 Receipt For: Primary General Other (specify)
 Aggregate Year-to-Date ▼ 1100.00

Date of Receipt
 M M M / D D D / Y Y Y Y Y Y
 05 / 31 / 2026
Transaction ID : PR890504345319
 Amount of Each Receipt this Period 200.00
 Memo Item
 P/R Deduction (\$100.00 Bi-Weekly)

SUBTOTAL of Receipts This Page (optional).....▶	276.80
TOTAL This Period (last page this line number only).....▶	

**SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS**

Use separate schedule(s) for each category of the Detailed Summary Page	FOR LINE NUMBER: (check only one)	PAGE 26 OF 38
	<input checked="" type="checkbox"/> 11a <input type="checkbox"/> 13	<input type="checkbox"/> 11b <input type="checkbox"/> 14

Any information copied from such Reports and Statements may not be sold or used by any person for the purpose of soliciting contributions or for commercial purposes, other than using the name and address of any political committee to solicit contributions from such committee.

NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

A. Keefer, Sean, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 11182 Stillwater Lane
 City Woodbury State MN Zip Code 55129-6235
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Occupation (for Individual) VP State Govt Relations
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 264.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR913340145319
 Amount of Each Receipt this Period 48.00
 Memo Item
 P/R Deduction (\$24.00 Bi-Weekly)

B. Graham, Matthew, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 8875 Aviary Path
 City Inver Grove Heights State MN Zip Code 55077-4940
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Occupation (for Individual) Associate General Counsel - Patent
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 211.20

Date of Receipt 05 / 31 / 2026
Transaction ID : PR917726245319
 Amount of Each Receipt this Period 38.40
 Memo Item
 P/R Deduction (\$19.20 Bi-Weekly)

C. Girotra, Mukul, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 432 South Bodin St
 City Hinsdale State IL Zip Code 60521-3915
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Occupation (for Individual) SVP & GM - Global High Tech
 Receipt For: Primary General Other (specify)
 Aggregate Year-to-Date ▼ 1100.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR925225345319
 Amount of Each Receipt this Period 200.00
 Memo Item
 P/R Deduction (\$100.00 Bi-Weekly)

SUBTOTAL of Receipts This Page (optional).....	286.40
TOTAL This Period (last page this line number only).....	

SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS

Use separate schedule(s) for each category of the Detailed Summary Page	FOR LINE NUMBER: (check only one)	PAGE 27 OF 38
	<input checked="" type="checkbox"/> 11a <input type="checkbox"/> 13	<input type="checkbox"/> 11b <input type="checkbox"/> 14

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NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

A. Zilliox, Kristine, Marie, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 13085 Ayrfield Ct
 City Rosemount State MN Zip Code 55068-5048
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab, Inc. Occupation (for Individual) Regional AVP Corporate Accounts - Ins
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 211.20

Date of Receipt
 M M M / D D D / Y Y Y Y Y Y
 05 / 31 / 2026
Transaction ID : PR925227145319
 Amount of Each Receipt this Period 38.40
 Memo Item
 P/R Deduction (\$19.20 Bi-Weekly)

B. Crowe, Hayley, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 2611 Windstorm Way
 City Trooper State PA Zip Code 19403-1378
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Occupation (for Individual) EVP & GM - Global Life Sciences
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 1650.00

Date of Receipt
 M M M / D D D / Y Y Y Y Y Y
 05 / 31 / 2026
Transaction ID : PR925228745319
 Amount of Each Receipt this Period 300.00
 Memo Item
 P/R Deduction (\$150.00 Bi-Weekly)

C. Roek, Katherine, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 1214 Edlin Pl
 City MINNEAPOLIS State MN Zip Code 55416-3624
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Occupation (for Individual) Associate General Counsel
 Receipt For: Primary General Other (specify)
 Aggregate Year-to-Date ▼ 211.20

Date of Receipt
 M M M / D D D / Y Y Y Y Y Y
 05 / 31 / 2026
Transaction ID : PR930210945319
 Amount of Each Receipt this Period 38.40
 Memo Item
 P/R Deduction (\$19.20 Bi-Weekly)

SUBTOTAL of Receipts This Page (optional).....	376.80
TOTAL This Period (last page this line number only).....	

SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS

Use separate schedule(s) for each category of the Detailed Summary Page	FOR LINE NUMBER:	PAGE 28 OF 38
	(check only one)	
<input checked="" type="checkbox"/> 11a	<input type="checkbox"/> 11b	<input type="checkbox"/> 11c
<input type="checkbox"/> 13	<input type="checkbox"/> 14	<input type="checkbox"/> 12
		<input type="checkbox"/> 15
		<input type="checkbox"/> 16
		<input type="checkbox"/> 17

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NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

A. Carleton, James Whitlock, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 6532 Middlecoff Ct.
 City Woodridge State IL Zip Code 60517-1487
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Nalco Occupation (for Individual) Director Enterprise Growth Operations
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 264.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR931179345319
 Amount of Each Receipt this Period 48.00
 Memo Item
 P/R Deduction (\$24.00 Bi-Weekly)

B. Fairbanks-Henderson, Viveca, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 3111 Kewanee Ln
 City Naperville State IL Zip Code 60564-5024
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Occupation (for Individual) SVP Enterprise Programs
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 1100.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR934126345319
 Amount of Each Receipt this Period 200.00
 Memo Item
 P/R Deduction (\$100.00 Bi-Weekly)

C. Yore, Christine, Sawkiw, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 100 S. SANGAMON STREET #3N
 City CHICAGO State IL Zip Code 60607-2762
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Occupation (for Individual) VP Enterprise Solutions Group Lead - L
 Receipt For: Primary General Other (specify)
 Aggregate Year-to-Date ▼ 220.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR937721245319
 Amount of Each Receipt this Period 40.00
 Memo Item
 P/R Deduction (\$20.00 Bi-Weekly)

SUBTOTAL of Receipts This Page (optional).....	288.00
TOTAL This Period (last page this line number only).....	

**SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS**

Use separate schedule(s) for each category of the Detailed Summary Page	FOR LINE NUMBER:	PAGE 29 OF 38
	(check only one)	
<input checked="" type="checkbox"/> 11a	<input type="checkbox"/> 11b	<input type="checkbox"/> 11c
<input type="checkbox"/> 13	<input type="checkbox"/> 14	<input type="checkbox"/> 15
	<input type="checkbox"/> 12	<input type="checkbox"/> 16
		<input type="checkbox"/> 17

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NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

A. Elwood, Charlotte, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 10126 Briar Drive
 City Houston State TX Zip Code 77042-1209
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Occupation (for Individual) SVP & GM - Downstream NA
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 1650.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR938158845319
 Amount of Each Receipt this Period 300.00
 Memo Item
 P/R Deduction (\$150.00 Bi-Weekly)

B. Roberts, Christopher, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 18313 Nicklaus Way
 City Eden Prairie State MN Zip Code 55347-3440
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Occupation (for Individual) SVP Global SH&E
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 1100.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR939501645319
 Amount of Each Receipt this Period 200.00
 Memo Item
 P/R Deduction (\$100.00 Bi-Weekly)

C. Atwell, Tiffany, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 1208 Longfellow Street NW
 City Washington State DC Zip Code 20011-3552
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Occupation (for Individual) EVP Government Relations
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 1650.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR939866845319
 Amount of Each Receipt this Period 300.00
 Memo Item
 P/R Deduction (\$150.00 Bi-Weekly)

SUBTOTAL of Receipts This Page (optional).....	800.00
TOTAL This Period (last page this line number only).....	

**SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS**

Use separate schedule(s) for each category of the Detailed Summary Page	FOR LINE NUMBER: (check only one)	PAGE 30 OF 38
	<input checked="" type="checkbox"/> 11a <input type="checkbox"/> 13 <input type="checkbox"/> 11b <input type="checkbox"/> 14 <input type="checkbox"/> 11c <input type="checkbox"/> 15 <input type="checkbox"/> 12 <input type="checkbox"/> 16 <input type="checkbox"/> 17	

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NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

A. Emanuel, Calvin, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 427 S. Sleight Street
 City Naperville State IL Zip Code 60540-5440
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Occupation (for Individual) VP & GM Sustainable Growth Solutions
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 1210.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR940632645319
 Amount of Each Receipt this Period 220.00
 Memo Item
 P/R Deduction (\$110.00 Bi-Weekly)

B. Bailey, James, Robert, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 1807 Wiltberger Street NW
 City Washington State DC Zip Code 20001-5122
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Occupation (for Individual) VP Federal Govt Affairs
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 1584.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR943418645319
 Amount of Each Receipt this Period 288.00
 Memo Item
 P/R Deduction (\$144.00 Bi-Weekly)

C. Blais, Melissa, Anne, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 15314 Holdridge Rd E
 City Wayzata State MN Zip Code 55391-2136
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Occupation (for Individual) VP Tax
 Receipt For: Primary General Other (specify)
 Aggregate Year-to-Date ▼ 825.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR943870745319
 Amount of Each Receipt this Period 150.00
 Memo Item
 P/R Deduction (\$75.00 Bi-Weekly)

SUBTOTAL of Receipts This Page (optional).....▶	658.00
TOTAL This Period (last page this line number only).....▶	

**SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS**

Use separate schedule(s) for each category of the Detailed Summary Page	FOR LINE NUMBER: (check only one)	PAGE 31 OF 38
	<input checked="" type="checkbox"/> 11a <input type="checkbox"/> 11b <input type="checkbox"/> 11c <input type="checkbox"/> 12 <input type="checkbox"/> 13 <input type="checkbox"/> 14 <input type="checkbox"/> 15 <input type="checkbox"/> 16 <input type="checkbox"/> 17	

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NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

A. Bingenheimer, David, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 4496 Sterling Pointe Dr
 City Kennesaw State GA Zip Code 30152-7347
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Occupation (for Individual) EVP & GM - Digital Growth
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 1650.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR944749845319
 Amount of Each Receipt this Period 300.00
 Memo Item
 P/R Deduction (\$150.00 Bi-Weekly)

B. Wijesinghe, Pandula, Ajith, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 812 Wellner Road
 City Naperville State IL Zip Code 60540-6730
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Occupation (for Individual) SVP - Global Business Services
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 550.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR948378145319
 Amount of Each Receipt this Period 100.00
 Memo Item
 P/R Deduction (\$50.00 Bi-Weekly)

C. LeCloux, Daniel, David, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 15154 Ely Avenue
 City Apple Valley State MN Zip Code 55124-6623
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Occupation (for Individual) EVP Chief Technical Officer
 Receipt For: Primary General Other (specify)
 Aggregate Year-to-Date ▼ 1100.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR950471145319
 Amount of Each Receipt this Period 200.00
 Memo Item
 P/R Deduction (\$100.00 Bi-Weekly)

SUBTOTAL of Receipts This Page (optional).....	600.00
TOTAL This Period (last page this line number only).....	

**SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS**

Use separate schedule(s) for each category of the Detailed Summary Page	FOR LINE NUMBER:	PAGE 32 OF 38
	(check only one)	
<input checked="" type="checkbox"/> 11a	<input type="checkbox"/> 11b	<input type="checkbox"/> 11c
<input type="checkbox"/> 13	<input type="checkbox"/> 14	<input type="checkbox"/> 15
	<input type="checkbox"/> 12	<input type="checkbox"/> 16
		<input type="checkbox"/> 17

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NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

A. Garlington, Colleen, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 6727 N Ionia
 City Chicago State IL Zip Code 60646-2836
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Occupation (for Individual) Sector General Counsel
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 220.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR952592645319
 Amount of Each Receipt this Period 40.00
 Memo Item
 P/R Deduction (\$20.00 Bi-Weekly)

B. Wrich Belsky, Kelly, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 1521 Rushmore Drive
 City Burnsville State MN Zip Code 55306-6353
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Occupation (for Individual) SVP Supply Chain - Global Life Scienc
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 1100.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR954376745319
 Amount of Each Receipt this Period 200.00
 Memo Item
 P/R Deduction (\$100.00 Bi-Weekly)

C. Boczar de Avila Ferrell, Ana, P, ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 7 E Kennedy Ln Unit 107
 City Hinsdale State IL Zip Code 60521-4585
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Occupation (for Individual) VP Marketing - Strategic Initiatives
 Receipt For: Primary General Other (specify)
 Aggregate Year-to-Date ▼ 1100.00

Date of Receipt 05 / 31 / 2026
Transaction ID : PR954376845319
 Amount of Each Receipt this Period 200.00
 Memo Item
 P/R Deduction (\$100.00 Bi-Weekly)

SUBTOTAL of Receipts This Page (optional).....	440.00
TOTAL This Period (last page this line number only).....	

SCHEDULE A (FEC Form 3X)
ITEMIZED RECEIPTS

Use separate schedule(s) for each category of the Detailed Summary Page	FOR LINE NUMBER: (check only one)	PAGE 33 OF 38
	<input checked="" type="checkbox"/> 11a <input type="checkbox"/> 13	<input type="checkbox"/> 11b <input type="checkbox"/> 14

Any information copied from such Reports and Statements may not be sold or used by any person for the purpose of soliciting contributions or for commercial purposes, other than using the name and address of any political committee to solicit contributions from such committee.

NAME OF COMMITTEE (In Full)
Ecolab Inc. Political Action Committee

A. Lockhart, Landon, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 10 W 12th Ave
 City Naperville State IL Zip Code 60563-2614
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Occupation (for Individual) VP Finance
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 550.00

Date of Receipt
 M M M / D D D / Y Y Y Y Y Y
 05 / 31 / 2026
Transaction ID : PR955985045319
 Amount of Each Receipt this Period
 100.00
 Memo Item
 P/R Deduction (\$50.00 Bi-Weekly)

B. Johnson, Brita, , ,
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address 1062 Autumn Bay
 City Woodbury State MN Zip Code 55125-9140
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Ecolab Occupation (for Individual) Deputy General Counsel - Chief Compl
 Receipt For: Primary General Other (specify) ▼
 Aggregate Year-to-Date ▼ 1100.00

Date of Receipt
 M M M / D D D / Y Y Y Y Y Y
 05 / 31 / 2026
Transaction ID : PR956928745319
 Amount of Each Receipt this Period
 200.00
 Memo Item
 P/R Deduction (\$100.00 Bi-Weekly)

C.
 Full Name of Individual (Last, First, Middle Initial) or Full Organization Name
 Mailing Address
 City State Zip Code
 FEC ID number of contributing federal political committee. **C**
 Name of Employer (for Individual) Occupation (for Individual)
 Receipt For: Primary General Other (specify)
 Aggregate Year-to-Date ▼

Date of Receipt
 M M M / D D D / Y Y Y Y Y Y
 Amount of Each Receipt this Period
 Memo Item

SUBTOTAL of Receipts This Page (optional).....▶	300.00
TOTAL This Period (last page this line number only).....▶	9247.60

SCHEDULE B (FEC Form 3X) ITEMIZED DISBURSEMENTS

Use separate schedule(s)
for each category of the
Detailed Summary Page

FOR LINE NUMBER:
(check only one)

<input type="checkbox"/> 21b	<input type="checkbox"/> 22	<input checked="" type="checkbox"/> 23	<input type="checkbox"/> 26	<input type="checkbox"/> 27
<input type="checkbox"/> 28a	<input type="checkbox"/> 28b	<input type="checkbox"/> 28c	<input type="checkbox"/> 29	<input type="checkbox"/> 30b

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NAME OF COMMITTEE (In Full)

Ecolab Inc. Political Action Committee

Full Name (Last, First, Middle Initial)

A. Collins Victory Committee

Mailing Address 901 N. Washington St, Ste 700

City
Alexandria

State
VA

Zip Code
22314

Purpose of Disbursement

011

Candidate Name

Office Sought: House
 Senate
 President

Disbursement For:
 Primary General
 Other (specify) ▼

State: District:

Date of Disbursement

M	M	/	D	D	/	Y	Y	Y	Y
0	5		1	8		2	0	2	6

FEC Identification Number

C [REDACTED]

Transaction ID : 12343613

Amount of Each Disbursement this Period

[REDACTED]	2	5	0	0	0	0
------------	---	---	---	---	---	---

Memo Item

Full Name (Last, First, Middle Initial)

B. Fischbach For Congress

Mailing Address PO Box 190

City
Litchfield

State
MN

Zip Code
55355

Purpose of Disbursement

011

Candidate Name

Fischbach, Michelle, , Rep.,

Office Sought: House
 Senate
 President

Disbursement For: 2026
 Primary General
 Other (specify)

State: MN District: 07

Date of Disbursement

M	M	/	D	D	/	Y	Y	Y	Y
0	5		1	8		2	0	2	6

FEC Identification Number

C C00717959

Transaction ID : 12343615

Amount of Each Disbursement this Period

[REDACTED]	2	0	0	0	0	0
------------	---	---	---	---	---	---

Memo Item

Full Name (Last, First, Middle Initial)

C. Congressional Black Caucus PAC

Mailing Address PO BOX 75357

City
Washington

State
DC

Zip Code
20013

Purpose of Disbursement

011

Candidate Name

Office Sought: House
 Senate
 President

Disbursement For:
 Primary General
 Other (specify) ▼

State: District:

Date of Disbursement

M	M	/	D	D	/	Y	Y	Y	Y
0	5		1	8		2	0	2	6

FEC Identification Number

C C00147512

Transaction ID : 12343616

Amount of Each Disbursement this Period

[REDACTED]	5	0	0	0	0	0
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Memo Item

SUBTOTAL of Disbursements This Page (optional)..... ▶

[REDACTED]	9	5	0	0	0	0
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TOTAL This Period (last page this line number only)..... ▶

[REDACTED]	[REDACTED]
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SCHEDULE B (FEC Form 3X) ITEMIZED DISBURSEMENTS

Use separate schedule(s)
for each category of the
Detailed Summary Page

FOR LINE NUMBER:
(check only one)

<input type="checkbox"/> 21b	<input type="checkbox"/> 22	<input checked="" type="checkbox"/> 23	<input type="checkbox"/> 26	<input type="checkbox"/> 27
<input type="checkbox"/> 28a	<input type="checkbox"/> 28b	<input type="checkbox"/> 28c	<input type="checkbox"/> 29	<input type="checkbox"/> 30b

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NAME OF COMMITTEE (In Full)

Ecolab Inc. Political Action Committee

Full Name (Last, First, Middle Initial)

A. New Democrat Coalition PAC

Mailing Address 700 13th Street, NW
Suite 600

City Washington, DC 20005 State Zip Code

Purpose of Disbursement

011

Candidate Name

Office Sought: House
 Senate
 President

Disbursement For: Primary General
 Other (specify) ▼

State: District:

Date of Disbursement

M	M	/	D	D	/	Y	Y	Y	Y
0	5		1	8		2	0	2	6

FEC Identification Number

C C00409730

Transaction ID : 12343617

Amount of Each Disbursement this Period

5	0	0	0	0	0	0	0	0	0
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Memo Item

Full Name (Last, First, Middle Initial)

B. Republican Governance Group / Tuesday Group PAC

Mailing Address 124 16th Street SE

City Washington State DC Zip Code 20003

Purpose of Disbursement

011

Candidate Name

Office Sought: House
 Senate
 President

Disbursement For: Primary General
 Other (specify) ▼

State: District:

Date of Disbursement

M	M	/	D	D	/	Y	Y	Y	Y
0	5		1	8		2	0	2	6

FEC Identification Number

C

Transaction ID : 12343618

Amount of Each Disbursement this Period

2	5	0	0	0	0	0	0	0	0
---	---	---	---	---	---	---	---	---	---

Memo Item

Full Name (Last, First, Middle Initial)

C. Republican Main Street Partnership PAC

Mailing Address

City State Zip Code

Purpose of Disbursement

011

Candidate Name

Office Sought: House
 Senate
 President

Disbursement For: Primary General
 Other (specify) ▼

State: District:

Date of Disbursement

M	M	/	D	D	/	Y	Y	Y	Y
0	5		1	8		2	0	2	6

FEC Identification Number

C

Transaction ID : 12343619

Amount of Each Disbursement this Period

2	5	0	0	0	0	0	0	0	0
---	---	---	---	---	---	---	---	---	---

Memo Item

SUBTOTAL of Disbursements This Page (optional)..... ▶

TOTAL This Period (last page this line number only)..... ▶

1	0	0	0	0	0	0	0	0	0
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SCHEDULE B (FEC Form 3X) ITEMIZED DISBURSEMENTS

Use separate schedule(s)
for each category of the
Detailed Summary Page

FOR LINE NUMBER:
(check only one)

<input type="checkbox"/> 21b	<input type="checkbox"/> 22	<input checked="" type="checkbox"/> 23	<input type="checkbox"/> 26	<input type="checkbox"/> 27
<input type="checkbox"/> 28a	<input type="checkbox"/> 28b	<input type="checkbox"/> 28c	<input type="checkbox"/> 29	<input type="checkbox"/> 30b

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NAME OF COMMITTEE (In Full)

Ecolab Inc. Political Action Committee

Full Name (Last, First, Middle Initial)

A. Pallone For Congress

Mailing Address PO Box 3176

City
Long Branch

State
NJ

Zip Code
07740

Purpose of Disbursement

011

Category/
Type

Candidate Name

Pallone, Frank, , Rep., Jr.

Office Sought: House
 Senate
 President

Disbursement For: 2026
 Primary General
 Other (specify) ▼

State: NJ District: 06

Date of Disbursement

M	M	/	D	D	/	Y	Y	Y	Y	Y	Y
0	5		1	8		2	0	2	6		

FEC Identification Number

C C00226928

Transaction ID : 12350322

Amount of Each Disbursement this Period

2500.00

Memo Item

Full Name (Last, First, Middle Initial)

B.

Mailing Address

City

State

Zip Code

Purpose of Disbursement

Category/
Type

Candidate Name

Office Sought: House
 Senate
 President

Disbursement For:
 Primary General
 Other (specify)

State: District:

Date of Disbursement

M	M	/	D	D	/	Y	Y	Y	Y	Y	Y

FEC Identification Number

C

Amount of Each Disbursement this Period

Memo Item

Full Name (Last, First, Middle Initial)

C.

Mailing Address

City

State

Zip Code

Purpose of Disbursement

Category/
Type

Candidate Name

Office Sought: House
 Senate
 President

Disbursement For:
 Primary General
 Other (specify) ▼

State: District:

Date of Disbursement

M	M	/	D	D	/	Y	Y	Y	Y	Y	Y

FEC Identification Number

C

Amount of Each Disbursement this Period

Memo Item

SUBTOTAL of Disbursements This Page (optional).....▶

2500.00

TOTAL This Period (last page this line number only).....▶

27500.00

SCHEDULE B (FEC Form 3X) ITEMIZED DISBURSEMENTS

Use separate schedule(s)
for each category of the
Detailed Summary Page

FOR LINE NUMBER:
(check only one)

<input type="checkbox"/> 21b	<input type="checkbox"/> 22	<input type="checkbox"/> 23	<input type="checkbox"/> 26	<input type="checkbox"/> 27
<input type="checkbox"/> 28a	<input type="checkbox"/> 28b	<input type="checkbox"/> 28c	<input checked="" type="checkbox"/> 29	<input type="checkbox"/> 30b

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NAME OF COMMITTEE (In Full)

Ecolab Inc. Political Action Committee

Full Name (Last, First, Middle Initial)

A. US Bank

Mailing Address 101 5th St E

City
St Paul

State
MN

Zip Code
55101

Purpose of Disbursement

001

Category/
Type

Candidate Name

Office Sought: House
 Senate
 President

State: District:

Disbursement For:
 Primary General
 Other (specify) ▼

Date of Disbursement

M	M	/	D	D	/	Y	Y	Y	Y
0	5		1	4		2	0	2	6

FEC Identification Number

C []

Transaction ID : 12350321

Amount of Each Disbursement this Period

[] 32.60 []

Memo Item

Full Name (Last, First, Middle Initial)

B.

Mailing Address

City

State

Zip Code

Purpose of Disbursement

Category/
Type

Candidate Name

Office Sought: House
 Senate
 President

State: District:

Disbursement For:
 Primary General
 Other (specify) ▼

Date of Disbursement

M	M	/	D	D	/	Y	Y	Y	Y

FEC Identification Number

C []

Amount of Each Disbursement this Period

[] []

Memo Item

Full Name (Last, First, Middle Initial)

C.

Mailing Address

City

State

Zip Code

Purpose of Disbursement

Category/
Type

Candidate Name

Office Sought: House
 Senate
 President

State: District:

Disbursement For:
 Primary General
 Other (specify) ▼

Date of Disbursement

M	M	/	D	D	/	Y	Y	Y	Y

FEC Identification Number

C []

Amount of Each Disbursement this Period

[] []

Memo Item

SUBTOTAL of Disbursements This Page (optional)..... ▶

[] 32.60 []

TOTAL This Period (last page this line number only)..... ▶

[] 32.60 []